



Associated Coaters Limited
Powder Coating and Wood Finish on Metals.
CIN: L28129WB2017PLC224001 | Mob.: 9830437701

NOTICE OF THE BOARD MEETING NO. 01/BM/26-27

Friday, 29th day of May, 2026 | Kolkata

To
The Board of Directors
ASSOCIATED COATERS LIMITED
Ashuti Khanberia, Maheshtala LP 20/83/46
Vivekanandapur, South 24 Parganas Thakurpukur
Mahestola, Kolkata-700141

Dear Sir(s) / Madam(s),

NOTICE is hereby given that Meeting No. 01/BM/26-27 of the Board of Directors of the Associated Coaters Limited will be held on **Friday, 29th of May, 2026 at 03:30 p.m.** through video conferencing at its Registered Office situated at Ashuti Khanberia, Maheshtala LP 20/83/46, Vivekanandapur, South 24 Parganas, Thakurpukur Mahestola, Kolkata-700141, West Bengal to transact business (or businesses) as set out in the agenda. The agenda of the business (or businesses) to be transacted at the proposed meeting is enclosed herewith for your ready reference.

Details of joining the Meeting via Zoom call will be shared to all the directors one working day prior to the meeting.

Please note that in case you have any observation, please send the same via secretarial compliance Email ID: info@associatedcoaters.in, at least one working day before the meeting.

You are requested to make it convenient to attend the meeting.

Thanking you,

For ASSOCIATED COATERS LIMITED

SD/-

Heenal Hitesh Rathod

Company Secretary & Compliance Officer

Email ID - info@associatedcoaters.in

Date: 22.05.2026

Place: Kolkata

Encl: As above



Regd. Office: Ganney Gangadharpur Road, Ashuti, Khanberia, Kolkata 700141



info@associatedcoaters.in



www.associatedcoaters.in



AGENDA OF THE BOARD MEETING NO. 01/BM/26-27 TO BE HELD ON
FRIDAY, 29TH MAY 2026 AT 3:30 P.M.

Sl. No.	Particulars	Purpose	Page No.
1.	To elect Chairperson of the meeting.	Election	4
2.	To ascertain quorum of the meeting.	Noting	4
3.	To grant leave of absence to the member(s), if any.	Approval	4
4.	To take note & sign the minutes of the previous Board Meeting held on 31 st March, 2026.	Noting/ Signature	4
5.	To take note of the minutes of Committee Meetings: A) Stakeholder Relationship Committee held on 31 st March 2026. B) Internal Complaints Committee Meeting held on 31 st March 2026.	Noting	4
6.	To take on record the Disclosures made by the Directors pursuant to Section 184(1) of the Companies Act, 2013.	Noting	5
7.	To take on record declaration made by the Directors pursuant to Section 164(1) and 164(2) of the Companies Act, 2013.	Noting	5
8.	To take on record declaration made by the Independent Directors pursuant to Section 149(7) of the Companies Act, 2013 and Regulation 16(b) of SEBI (Listing Obligations and Disclosure Requirements), 2015.	Noting	5
9.	To take note of the following Stock Exchange filings made by the company for the quarter and year ended 31 st March 2026: A) Reconciliation of Share Capital Audit Report under Regulation 76 of SEBI (Depository & Participants) Regulations, 2018. B) Integrated Filing (Governance) in terms of Regulation 10(1A) of the SEBI (LODR) Regulations, 2015. C) Certificate of Non-Applicability of Corporate Governance in terms of Regulation 27(2) of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015. D) Certificate under Regulation 74(5) of the Securities and Exchange Board of India (Depositories and Participants) Regulations, 2018. E) SDD Compliance Certificate pursuant to Regulation 3(5) and 3(6) of SEBI (PIT) Regulations, 2015. F) Non- Applicability of Annual Secretarial Compliance Report under Regulation 24A of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015. G) Shareholding Pattern pursuant to Regulation 31(1)(b) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015.	Noting	5-6





10.	To take note of the Related Party Transactions entered by the Company under Omnibus Approval during the half year ended 31 st March, 2026 as approved by the Audit Committee.	Noting	6
11.	To consider & approve audited annual financial statements of the Company along with Statement of Assets & Liabilities and Auditor's Report for the financial year ended 2025-26 and recommend dividend, if any.	Approval	7
12.	To consider and approve the Directors' Report and Management Discussions and Analysis Report for the year ended 31 st March 2026.	Approval	7
13.	To consider and approve the re-constitution of Stakeholder Relationship Committee.	Approval	8
14.	To consider the appointment of Mr. Harbhajan Singh Thethi (DIN: 10416459), who retires by rotation and being eligible, offers himself for re-appointment.	Approval	8-9
15.	To authorize any of the Director(s) of the company to file various e-forms with MCA for the financial year 2026-2027.	Approval	9
16.	Register of Contracts.	Noting	9
17.	Any other matter with approval of the Board.	Discuss	9
18.	Vote of thanks.	Discuss	9

for **ASSOCIATED COATERS LIMITED**

SD/-

Heenal Hitesh Rathod

Company Secretary & Compliance Officer

Email ID - info@associatedcoaters.in

Date: 22.05.2026

Place: Kolkata

Encl: As above





NOTES ON AGENDA

ITEM NO. 1

To elect Chairperson of the Meeting

Mrs. Navneet Kaur, Chairperson of the Company to chair the meeting. In her absence, the Directors are to elect one amongst themselves, as the Chairperson for this Meeting.

ITEM NO. 2

To ascertain Quorum of the Meeting

The quorum for meeting of the Board shall be the presence of at least two (2) Directors.

ITEM NO. 3

To grant leave of absence to the member(s), if any.

Leave of Absence may be granted to Director(s) from whom communication has/ have been received for request for grant of leave of absence.

ITEM NO. 4

To take note of the Minutes of the previous Board Meeting of the Company held on 31st March 2026.

Minutes of Board Meeting held on 31st day of March 2026, copy of which has been circulated among the directors, is enclosed herewith. It will be placed in original in the Board Meeting.

The directors will be requested to go through the same and the Chairman to sign the related minutes.

ITEM NO. 5

To take note of the minutes of the Committee Meetings.

A) Stakeholder Relationship Committee held on 31st March, 2026

The minutes of the Stakeholder Relationship Committee Meeting held on 31st March 2026 shall be placed at the meeting. The directors will be requested to go through and take note of the same.

B) Internal Complaints Committee Meeting held on 31st March 2026.

The minutes of the Internal Complaints Committee Meeting held on 31st March, 2026 shall be placed at the meeting. The directors will be requested to go through and take note of the same.





ITEM NO. 6

To take on record the Disclosures made by the Directors pursuant to Section 184(1) of the Companies Act, 2013.

The general notices received from all the Directors of the Company pursuant to Section 184(1) of the Companies Act, 2013, will be placed before the Board for taking the same on record.

With reference to the above, the following draft resolution is given hereunder for kind consideration:

“**RESOLVED THAT** the Board do take note of the disclosure of the Directors’ interest and shareholding, by general notices received in Form No. MBP-1, given by all the Directors of the Company, for the current Financial Year 2026-27, pursuant to Section 184(1) of Companies Act, 2013 read with Companies (Meetings of Board and its Powers) Rules, 2014.”

ITEM NO. 7

To take on record declaration made by the Directors pursuant to Section 164(1) and 164(2) of the Companies Act, 2013.

Form No. DIR-8 received from all the Directors of the Company, will be placed before the Board stating that none of them are disqualified under sub-section (1) and (2) of Section 164 of the Companies Act, 2013 to act as Directors of the Company.

The Board will accordingly take note of the same.

ITEM NO. 8

To take on record declaration made by the Independent Directors pursuant to Section 149(7) of the Companies Act, 2013 and Regulation 16(b) of SEBI (Listing Obligations and Disclosure Requirements), 2015.

The declaration made by the Independent Directors of the Company pursuant to Section 149(7) of the Companies Act, 2013 and Regulation 16(b) of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2018 will be placed before the Board.

The Board to take note of the same.

ITEM NO. 9

To take note of the following Stock Exchange filings made by the company for the quarter and year ended 31st March 2026:

A) Reconciliation of Share Capital Audit Report under Regulation 76 of SEBI (Depository & Participants) Regulations, 2018.

The Board to take note of the Reconciliation of Share Capital Audit Report issued by Mr. Rahul





Agarwal, Practicing Company Secretaries duly filed with the Stock Exchange on 22nd April, 2026.

B) Integrated Filing (Governance) in terms of Regulation 10(1A) of the SEBI (LODR) Regulations, 2015.

The Board to take note of the Integrated Filing (Governance), duly filed with the Stock Exchange on 15th April, 2026.

C) Certificate of Non-Applicability of Corporate Governance in terms of Regulation 27(2) of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015.

The Board to take note of the Certificate of Non-Applicability of Corporate Governance duly filed with the Stock Exchange on 30th April, 2026.

D) Certificate under Regulation 74(5) of the Securities and Exchange Board of India (Depositories and Participants) Regulations, 2018.

The Board to take note of the Certificate under Regulation 74(5) of the Securities and Exchange Board of India (Depositories and Participants) Regulations, 2018, duly filed with the Stock Exchange on 15th April, 2026.

E) SDD Compliance Certificate pursuant to Regulation 3(5) and 3(6) of SEBI (PIT) Regulations, 2015.

The Board to take note of the SDD Compliance Certificate issued by Mr. Rahul Agarwal, Proprietor of M/s RKN & Co, Practicing Company Secretary, duly filed with the Stock Exchange on 14th May, 2026.

The Board may further note that due to an inadvertent error in the aforesaid certificate, a revised SDD Compliance Certificate has been submitted to the Stock Exchange on 22nd May 2026.

F) Non- Applicability of Annual Secretarial Compliance Report under Regulation 24A of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015.

The Board to take note of the Certificate of Non-Applicability of Annual Secretarial Compliance Report, duly filed with the Stock Exchange on 13th May, 2026.

G) Shareholding Pattern pursuant to Regulation 31(1)(b) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015.

The Board to take note of the Shareholding Pattern, duly filed with the Stock Exchange, originally, on 21st April, 2026. . Owing to discrepancies observed by the Exchange, the revised Shareholding pattern was filed on 30th April, 2026.

ITEM NO. 10

To take note of the Related Party Transactions entered by the Company under Omnibus Approval during the half year ended 31st March, 2026 as approved by the Audit Committee.

The Board is hereby requested to take note of the Related Party Transactions (RPTs) entered into by





the Company under Omnibus Approval during the quarter ended 31st March, 2026, which have been duly reviewed and approved by the Audit Committee.

ITEM NO. 11

To consider & approve audited annual financial statements of the Company along with Statement of Assets & Liabilities and auditor's Report for the financial year ended 2025-26 and recommend dividend, if any.

The audited annual financial statement of the Company along with Statement of Assets & Liabilities and auditor's Report for the year ended 31st March 2026 of Associated Coaters Limited prepared in accordance with Schedule III of the Companies Act, 2013 and other applicable laws, duly reviewed and approved by the Audit Committee shall be placed on the table for approval of the Board.

Thereafter, the Board to discuss, consider and if deem fit to pass the following resolution:

“**RESOLVED THAT** pursuant to the provisions of Section 134 of the Companies Act, 2013, the audited annual financial statements of the Company including the Balance Sheet as at 31st March, 2026, the Statement of Profit & Loss for the financial year ended 31st March, 2026 and Cash Flow Statement along with Notes attached thereto for the financial year ended 31st March, 2026 be and is hereby approved and Mr. Jagjit Singh Dhillon, Managing Director & Chief Financial Officer (DIN: 07980441), Mrs. Navneet Kaur, Chairperson and Whole Time Director (DIN: 07980468) and Ms. Heenal Hitesh Rathod, Company Secretary and Compliance Officer be and are hereby authorized to sign and make the necessary filings with Stock Exchange and Registrar of Companies.”

ITEM NO. 12

To consider and approve the Directors' Report and Management Discussion And Analysis Report for the year ended 31st March 2026.

As per the provisions of Section 134 of the Companies Act, 2013, the Directors' Report of the Company is required to be prepared and approved by the Board of Directors of the Company.

Further, in accordance with Regulation 34(2) of the SEBI (Listing Obligations and Disclosure Requirements), Regulations, 2015 dealing with the Code of Corporate Governance, the Company is required to furnish a Management Discussion & Analysis Report along with the Directors' Report in its Annual Report. The draft Directors' Report of the Company along with the annexures forming part thereof for the financial year ended 31st March 2026 is under preparation and will be placed on the table for consideration and approval of the Board.

The Management Discussion & Analysis Report, forming part of the Directors' Report is also under preparation and draft thereof after its review by the Audit Committee at the meeting to be held on 29th May 2026, will be placed on the table for consideration and approval of the Board.





ITEM NO. 13

To consider and approve the re-constitution of Stakeholder Relationship Committee.

The Board will be informed that pursuant to the recent changes in the designation of Mrs. Navneet Kaur (DIN: 07980468) and Mr. Harbhajan Singh Thethi (DIN: 10416459), Directors of the Company, it has become necessary to reconstitute the Stakeholder Relationship Committee of the Board so as to ensure continued compliance with the applicable provisions of the Companies Act, 2013.

Accordingly, the proposal for reconstitution of the Stakeholder Relationship Committee of the Company w.e.f 29th May, 2026 will be placed before the Board for its consideration and approval.

The Board to discuss, consider and if deem fit, to pass the following resolution with or without modification(s):

“RESOLVED THAT pursuant to the provisions of Section 178 of the Companies Act, 2013, read with applicable rules made thereunder the consent of the Board be and is hereby accorded for the reconstitution of the Stakeholder Relationship Committee of the Board w.e.f 29th May, 2026.”

“RESOLVED FURTHER THAT the Stakeholder Relationship Committee of the Board shall comprise the following Directors w.e.f 29th May, 2026:

Sl. No.	Name	Designation
1.	Ms. Chetna Gupta	Chairperson
2.	Mr. Jay Kumar Shaw	Member
3.	Mrs. Navneet Kaur	Member

“RESOLVED FURTHER THAT the reconstituted Stakeholder Relationship Committee shall exercise all such powers, perform all such functions, and discharge all such duties as are conferred upon it under the provisions of the Companies Act, 2013, as amended from time to time.”

“RESOLVED FURTHER THAT the Company Secretary of the Company be and is hereby authorized to do all such acts, deeds, filings, and things as may be necessary or incidental to give effect to this resolution.”

ITEM NO. 14

To consider the appointment of Mr. Harbhajan Singh Thethi (DIN: 10416459), who retires by rotation and being eligible, offers himself for re-appointment.

The Board will be informed that Mr. Harbhajan Singh Thethi (DIN: 10416459), Non-Executive Director of the Company, retires by rotation at the ensuing Annual General Meeting of the Company in terms of Section 152(6) of the Companies Act, 2013 and the Articles of Association of the Company and, being eligible, has offered himself for re-appointment.

Pursuant to the recommendation of the Nomination and Remuneration Committee, the Board will be requested to consider and, if deemed fit, approve the proposal to recommend to the members the re-appointment of Mr. Harbhajan Singh Thethi as a Director of the Company, liable to retire by rotation,





at the ensuing Annual General Meeting. The Board after consideration will pass the following resolution:

“RESOLVED THAT as recommended by the Nomination and Remuneration Committee and pursuant to the provisions of Section 152 and other applicable provisions, if any, of the Companies Act, 2013 and the Articles of Association of the Company, Mr. Harbhajan Singh Thethi (DIN: 10416459), who retires by rotation at the ensuing Annual General Meeting and being eligible, has offered himself for re-appointment, be and is hereby recommended to the members for re-appointment as a Director of the Company, liable to retire by rotation.

RESOLVED FURTHER THAT any of the Directors or the Company Secretary of the Company, be and is hereby authorised to do all such acts, deeds and things as may be necessary to give effect to this resolution.”

ITEM NO. 15

To authorize any of the Director(s) of the company to file various e-forms with MCA for the financial year 2026-2027.

The Chairman to inform the Board about the requirement to authorize any of the Directors for signing and filing all various e-forms forms and connected documents of the company with the Registrar of Companies.

Thereafter, the Board to discuss, consider and if deem it to pass the following resolution:

“RESOLVED THAT any of the Directors or Company Secretary of the Company be and is hereby authorized to file various e-forms during the Financial Year 2026-2027 with the Registrar of the Companies.”

ITEM NO. 16

Register of Contracts

The Register of Contracts maintained under of the Companies Act, 2013 and Rules made thereunder, will be placed before the Board and the same is required to be taken note of by the Directors present at the Meeting.

ITEM NO. 17

Any other matter with the approval of the Board

To discuss any other matter with the permission of the Chair and consent of the majority of directors present at the meeting.

ITEM NO. 18

Vote of Thanks

The meeting will be concluded with vote of thanks to the Chair.

